

## Foresight on Future Demand for Forest-based Products and Services: Final Conference

12-13 September 2011 – Sekocin Stary, Poland

### **Back-to-back Workshop on “Foresight for the forest strategies”**

12 September 2011 – Sekocin Stary, Poland

The forest sector is in a challenging phase: there are high, sometimes even conflicting demands on forests, and their products and services. Forest and forestry strategies direct our actions towards the future, and define what kind of goals and priorities we set for our forests in a certain time horizon. There have been different approaches developed across Europe for defining the forest and forestry strategies e.g. at national and regional level, or for a purpose of a single organisation. These strategies consider the challenges foreseeable, but also a number of uncertainties affecting forests and the forest-based sector developments. Prioritising and decision making needs to take into account, for example, the climate change impacts, pressure on land use, conservation needs, industry demands for raw material, energy targets for renewables and the recreation needs of citizens – and the further to the future horizon we target, the more uncertainties there are. This requires more flexibility from the decision making processes and structures.

Although we cannot predict the future, we can investigate different development pathways in a structured manner and improve our ability to respond in different situations where the future might evolve. Foresight is a method for this aim: Foresight is a systematic, participatory, future intelligence gathering and medium-to-long-term vision-building process aimed at present day decisions and mobilizing joint actions.

The COST strategic workshop series (2010-2011) shared knowledge about foresight exercises carried out in the forest sector and related sectors. Examples of using foresight in forest-related strategy and decision making processes can be found e.g. from Finland, Sweden, Germany and France. The 1-day workshop will introduce concrete examples how foresight has been used in forest related strategy processes in Europe. The session will allow learning about the foresight approach, methods and tools, and to share ideas with the experts in different countries.

The programme will consist of four key notes and an interactive session to share experiences and lessons learned. Workshop will be held in English with max. 35 participants representing key stakeholders in strategy process in Poland (on invitation only). Contact and responsible organiser in Poland is the Forest Research Institute IBLES, Tomasz Zawila-Niedzwiecki [T.Zawila-Niedzwiecki@ibles.waw.pl].

The workshop is arranged back to back with the final conference of the COST strategic workshop series, September 13. The strategic workshop series in 2010-2011 has been a collaborative effort between the European Forest Institute (EFI) and the COST Domain Committee for Forests, their Products and Services. For further information about the conference, see <http://www.cost.esf.org/events/Forestry-Foresight-Dissemination-Conference>

## Programme:

(8.30 transportation from Warsaw / hotels)

9.30-10 Introduction and goals. Opening by the host (Ministry of Environment) and EFI.

10-12 Key notes (à 30 min, incl. time for questions – one coffee break): **Foresight in forest(ry) strategies**

This session will provide concrete examples how foresight has been used in forest, forestry and forest sector strategies, what are the objectives and what kind of results have been achieved. Presentation of the EU forestry strategy and EU Forest Action Plan will provide a wider European framework for the session.

- Foresight in support of National Forest Programme in Finland, Director Ms. Marja Kokkonen, Ministry of Agriculture and Forestry in Finland
- Future Forests Programme in Sweden, Prof. Jon Moen, University of Umeå
- Forest Futures 2100. Experiences with a foresight process in Germany, Prof. Dr. Ulrich Schraml, Institut für Forst- und Umweltpolitik, University of Freiburg
- New EU forestry strategy: State of the play, Ms. Maria Gafo Gómez-Zamalloa, European Commission, Directorate General for Agriculture and Rural Development, Unit "Bioenergy, Climate Change and Forests"

12-13 Lunch

13-16 Key note and interactive session (incl. coffee break): **Innovative methods and participatory approaches for future intelligence**

This session will introduce foresight methods which can be used in the forest strategy process. An interactive session (work in small groups) allows testing methods in practice.

The session will be prepared and facilitated by Prof. Jon Moen (Future Forests programme) and Ms. Päivi Pelli (EFI).

16-17 Plenary about the session results, conclusions and closing of the workshop.

(transportation to Warsaw / hotels)



# Foresight for forest strategies – introduction and goals

September 12, 2011  
Sekocin Stary, Poland

Back-to-back Workshop of the COST Strategic Workshop "Foresight on Future Demand for Forest-based Products and Services" – Final Conference

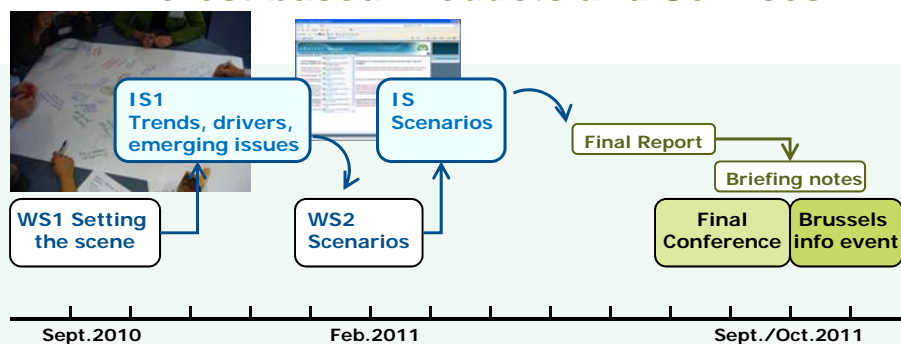
www.efi.int

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19/09/2011



## The COST Strategic Workshop (WS) series: Foresight on Future Demand for Forest-based Products and Services



Vienna  
September 7-8

Barcelona

A part of the Poland Presidency  
of the EU council agenda

www.efi.int

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19/09/2011



## Purpose and goals of the COST sws exercise

1. to provide **futures information** about the needs and demand for forest-based products and services, and the drivers behind these developments;
2. to **build capacities** in foresight methods and tools, and to **connect the ongoing futures-oriented activities** both in the forest sector and parallel sectors.

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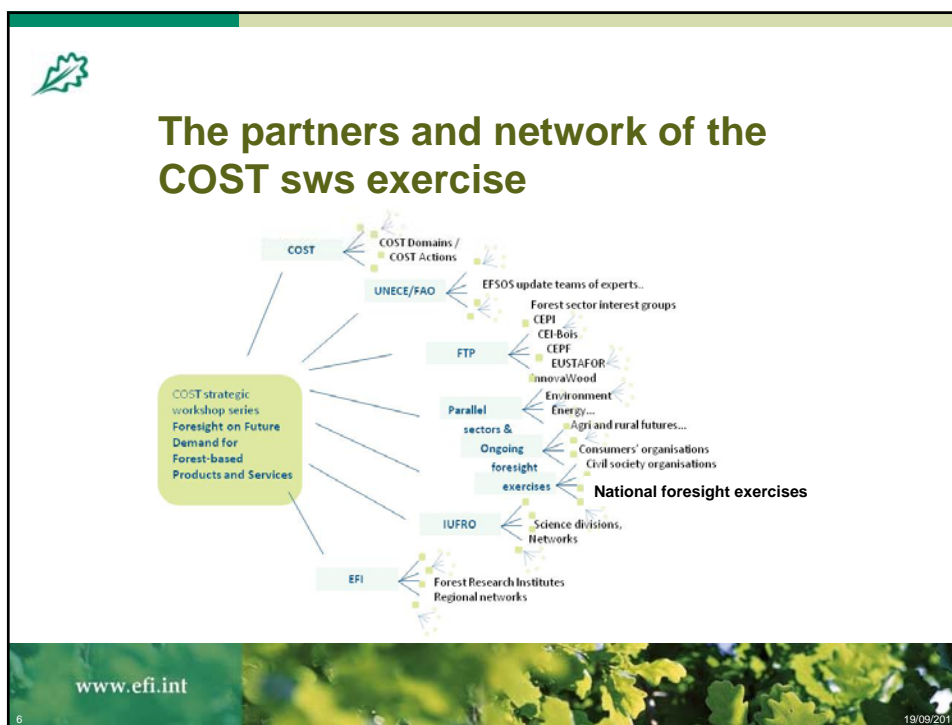
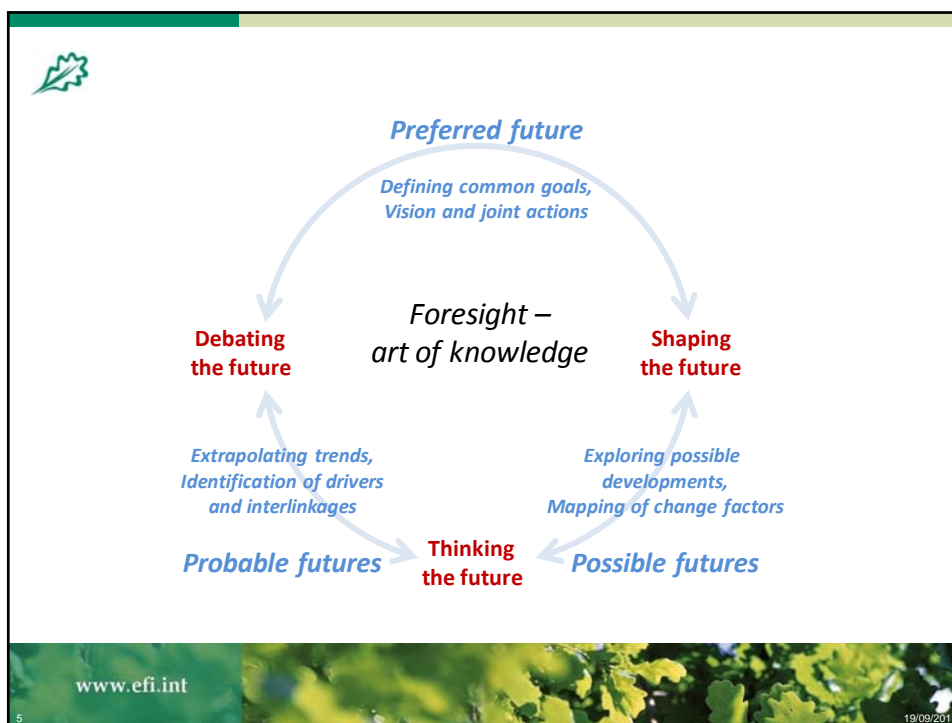
## Foresight – the definition

Foresight is a systematic, participatory, future intelligence gathering and medium-to-long-term vision-building process aimed at present day decisions and mobilizing joint actions.

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19/09/2011





## Purpose and goals of the workshop on foresight and forest strategies

- to share expertise and practices on foresight in forest, forestry and forest sector strategies – including a viewpoint to developments in a wider EU framework
- introduce foresight methods and test an interactive session in practice

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19/09/2011



**Welcome:**

**Wishing you  
a fruitful workshop day!**

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19/09/2011



## Key notes: Foresight in forest(ry) strategies

- ***Foresight in support of National Forest Programme in Finland***, Director Ms. Marja Kokkonen, Ministry of Agriculture and Forestry in Finland
- ***Future Forests Programme in Sweden***, Prof. Jon Moen, University of Umeå
- ***Forest Futures 2100. Experiences with a foresight process in Germany***, Prof. Dr. Ulrich Schraml, Institut für Forst- und Umweltpolitik, University of Freiburg
- ***New EU forestry strategy: State of the play***, Ms. Maria Gafo Gómez-Zamalloa, European Commission, Directorate General for Agriculture and Rural Development, Unit "Bioenergy, Climate Change and Forests"

# Foresight in support of National Forest Programme in Finland

*Marja Kokkonen  
Director of Unit  
Ministry of Agriculture and Forestry, Finland*

*Warsaw 12 September 2011*



## Contents of the presentation

- 1. Background**
- 2. Finland's National Forest Programme (NFP)**
- 3. Examples of foresight in the NFP process**
- 4. What have we learned?**





# FORESTS ARE IMPORTANT FOR FINLAND



## ECONOMIC ASPECTS

- 22 mill. ha of forests
- Harvesting 55 mill.m<sup>3</sup>/y
- Stumpage earnings 2 billion €/y (30 €/m<sup>3</sup>)
- Average net income 100 €/ha/y
- 20 % of exports from forest products

## SOCIAL ASPECTS

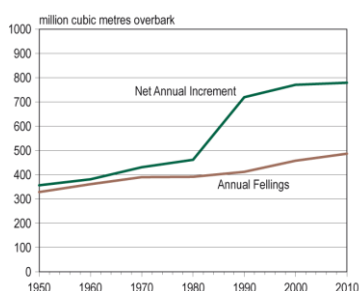
- Forest sector employment 75 000
- Multiple use, public right of access

## ECOLOGICAL ASPECTS

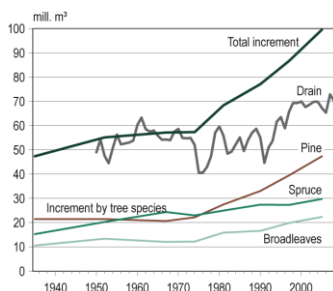
- 73% of land area covered by forests
- Endangered species: 37% in forests
- Forests as a net sink:  
20 - 40 million tn CO<sub>2</sub>-eqv



## SUSTAINABILITY - UNDERUTILIZED RESOURCE BASE



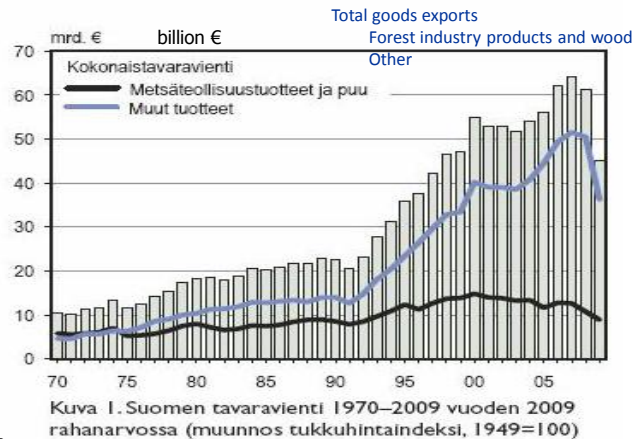
Net annual increment of growing stock and annual fellings in Europe(1950–2010).  
Sources: Kuusela (1994). Forest Resources in Europe 1950–1990;  
State of Europe's Forest 2011.



Annual increment of growing stock (1935–2009) and annual drain in Finland (1950–2009).  
Source: Finnish Forest Research Institute



## The value of Finnish wood industry exports has not risen in line with the total goods exports



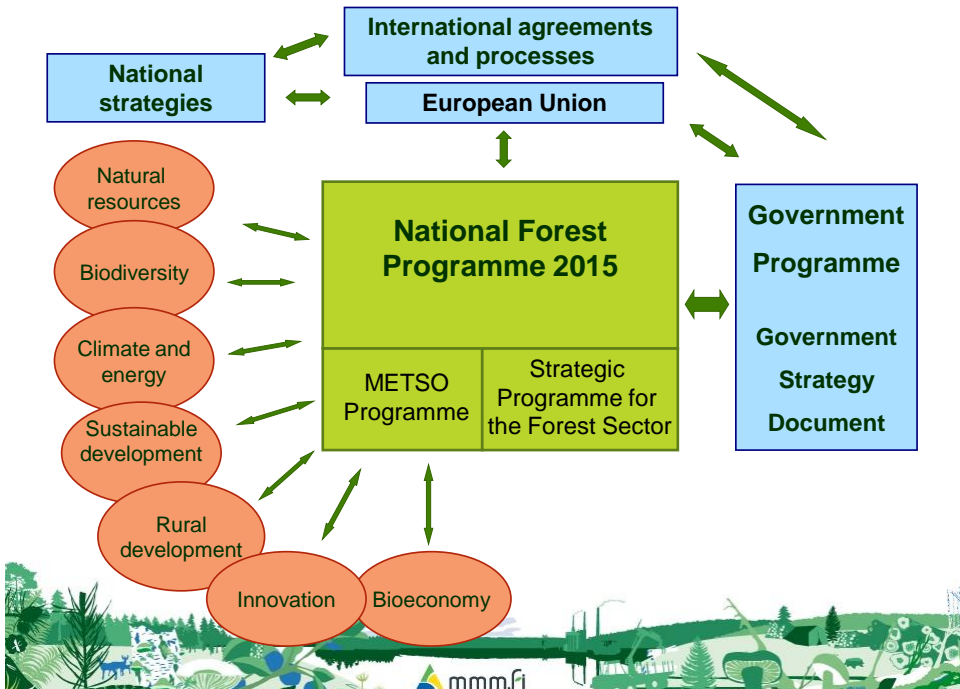
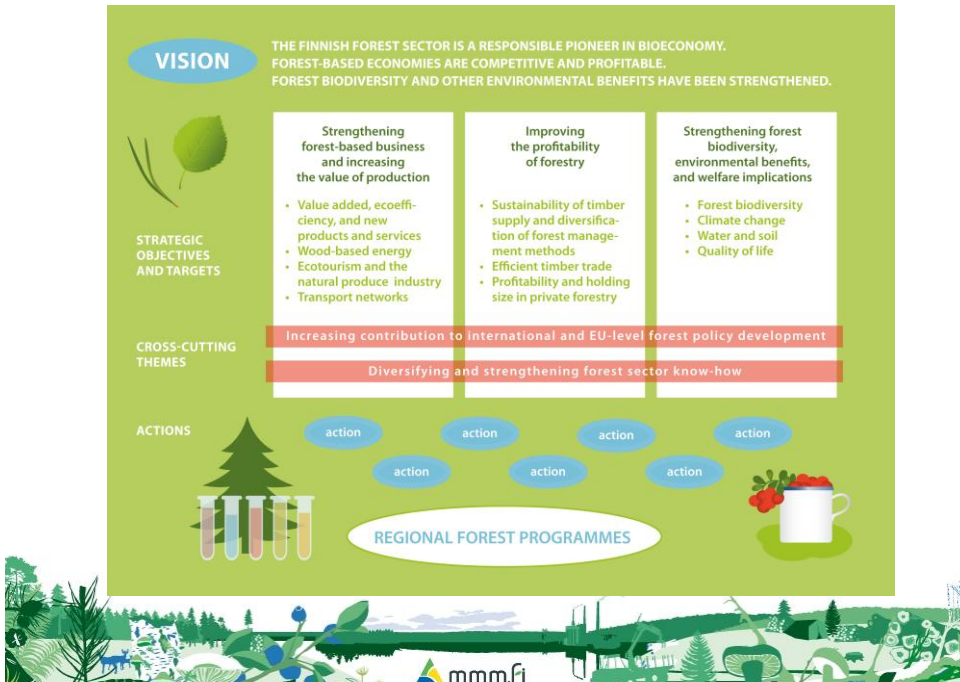
SOURCE: Metla

Figure 1. Finnish goods exports in 1970–2009 at the value of money in 2009 (conversion into wholesale price index, 1949=100)



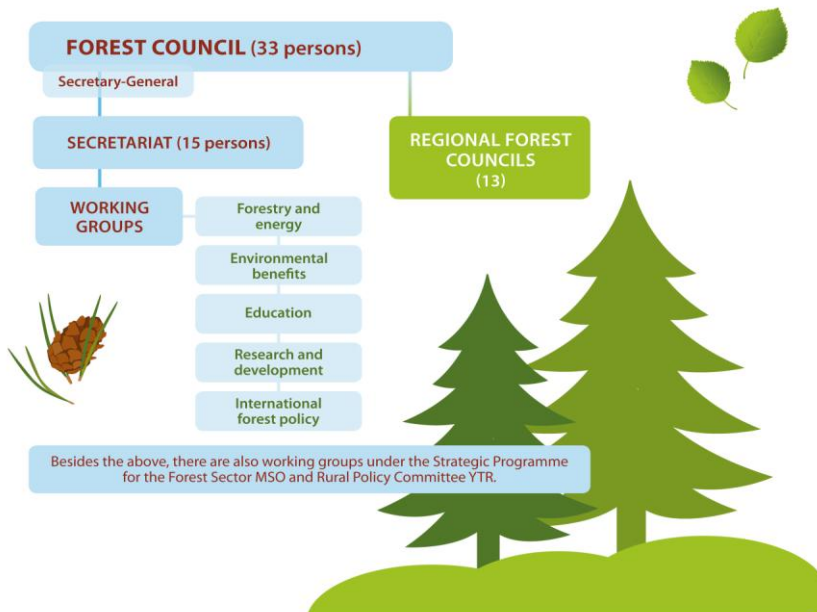
## Finland's National Forest Programme (NFP)



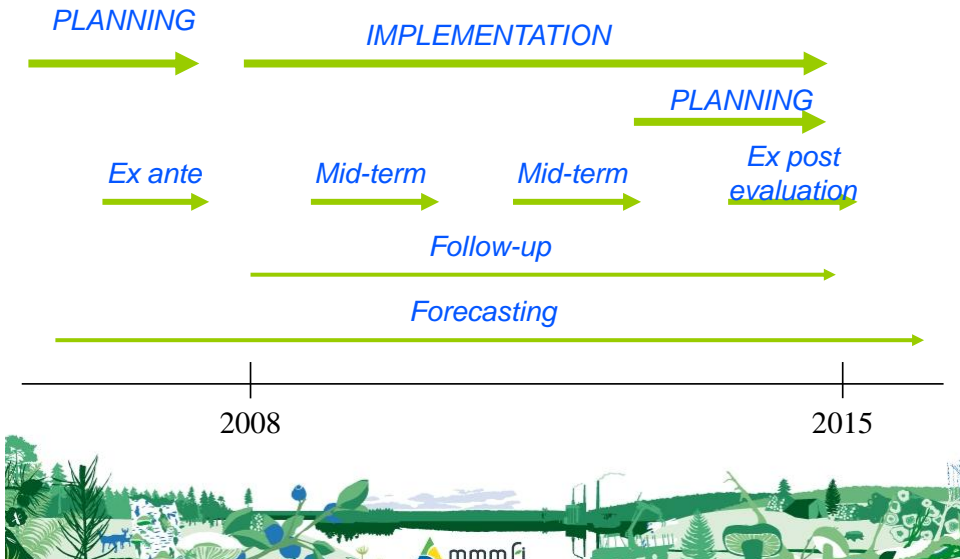


## How is it implemented?

- As a regular part of work in public administration
  - legislation, budgeting, incentives, performance guidance, strategic planning, advising, research, media, etc.
- Cross-sectoral programmes and strategies
- National and regional projects
- Private sector activities
- Financing from different ministries and private sector



## Stages in the programme cycle



## Examples of foresight in the NFP process



## Examples (1)

- **Finnish Forest Research Institute Metla: Welfare based on Finnish forests 2015** - Survey of trends and future options of the Finnish forest sector
  - ✓ Survey commissioned by the Ministry in 2006
  - ✓ Changes in the operating environment of the forest sector and the measures needed to address them
  - ✓ Two future scenarios (BAU and reform) and three surprise scenarios (Use of imported wood cut by half, Collapse in public support for the forest sector, Surprising developments in climate change)
  - ✓ 70 researchers of Metla involved + broad expert and background groups



## Examples (1)

- **Metla: Welfare based on Finnish forests 2015**

### Messages:

- ✓ The role of Finland and forests in globalisation rests in competence and know-how, innovation and developing something new.
- ✓ Excellent opportunities in the forest sector to contribute to producing more material and immaterial welfare with less burden on the environment.
- ✓ Abundant, viable and diverse forest resources a preconditions for growth in forest-based welfare.

**Need for reform in the forest sector** > Future Review, i.e. draft NFP, approved by the Forest Council





## Examples (2)

- **Metla: Alternative calculations for the preparation of NFP 2015**
  - ✓ Specification of the objectives presented in Future Review of 2006 for the final NFP
  - ✓ Five scenarios (Current state continues, Decrease in wood imports, Decrease in wood imports + additional protection, Bioenergy and new products, Maximum sustainable felling)
  - ✓ In each scenario background assumptions for energy price, wood imports, use of forest chips, forest protection and prices of forest industry products in 2015)



## Examples (2)

- **Metla: Alternative calculations for the preparation of NFP 2015**
  - ✓ Quantitative calculations for 2015 from each scenario
    - ✓ Fellings, roundwood prices, forest industry production, gross stumpage earnings of forestry (SF-GTM model)
    - ✓ Value added, multiplier impacts and tax revenue, employment (input-output model)
    - ✓ Increment and output of forests at selected volumes in tending of seedling stands and ditching (MELA model and estimates)



## Examples (2)

- **Metla: Alternative calculations for the preparation of NFP 2015**
  - ✓ Quantitative calculations for 2015 from each scenario (cont.)
    - ✓ Preservation of biodiversity, level of water protection, opportunities for multiple use of forests, social acceptability, impacts of bioenergy, impacts of climate change (estimates by experts)
  - ✓ A scenario for recreational use of forests produced on the basis of qualitative estimates
  - ✓ No calculation models for this



## Examples (2)

- **Metla: Alternative calculations for the preparation of NFP 2015**
  - ✓ Forest Council, Secretariat and working groups held a workshop to assess in the light of the calculations whether and how the objectives of the Future Review should be revised
    - > The only change was the reduction in the area treated with fertilisation for growth from 100 000 ha to 50 000 ha
    - > NFP 2015 approved by the Government in March 2008





## Examples (2)

- **Metla: Alternative calculations for the preparation of NFP 2015**

- > **NFP 2015 vision or target state for 2015**

*Finland is a world pioneer*

*in sustainable forest management, the competence of the sector has been refined into new competitive products and services, the use of domestic wood has increased significantly and forest biodiversity has improved.*



## Examples (3)

- University of Joensuu/Forest Sector Foresight Unit:  
Impact of economic crisis and changes in the forest sector on the implementation of NFP 2015
  - ✓ Based on the need to revise the NFP 2015 adopted in 2008 due to rapid changes in the operating environment
  - ✓ General economic scenarios of the Finnish Innovation Fund SITRA were utilised ("The west sheds its skin", "Chinese capitalism", "Battle of the blocs" and "Stimulus and collapsus")
  - ✓ Review of which of the priorities, objectives and measures of the NFP 2015 should be changed in each scenario

- > Helped in creating the new "Bioeconomy NFP 2015"



## Examples (4)

- **Workshops on various topics with different methods**
  - ✓ Inspiring and interesting keynote speakers
  - ✓ Diverse and non-traditional composition
  - ✓ Workshop topics
    - ✓ Education and training in the forest sector
    - ✓ Future workshops in 2010 (with wheel and table of the future and soft system methodology as tools); views of the future and identification of challenges and opportunities in the sector as an outcome > 6 main themes to be dealt with in further workshops



## Examples (4)

- **Workshops on various topics with different methods**
  - ✓ Further workshops in 2010 on:
    - Target-oriented forest ownership, Welfare forest, Forests as energy, Service exports, New technologies, Paper and cardboard and Wood product sectors
  - > Drafts for research and development projects to be financed
  - > Ideas for participants' own work



## Examples (5)

- The Future Forum on Forests of Finland 2002-2008/  
University of Joensuu
  - ✓ Established by Ministry's funding in 2002
  - ✓ Multisectoral and multidisciplinary work aimed to provide information on issues affecting forest-based livelihoods in the future (10 to 20-year perspective). The multidisciplinary approach was fundamental for finding innovative ideas.
  - ✓ By exploring the developments affecting livelihoods in the forest sector, the Forum aimed to:
    - Support the development of national forest policy and other policies relevant to the forest sector, and
    - Offer new stimuli, material and tools for the strategy work in different forest sector organisations.



## Examples (5)

- The Future Forum on Forests of Finland 2002-2008
  - ✓ **Four pillars of activities**
    - ✓ Foresight network composed of Finnish experts from different disciplines
    - ✓ Group of detached studies (scenario techniques, delphi-analysis, analysis of weak signals, trend extrapolation, expert opinions and systems analysis)
    - ✓ Series of seminars
    - ✓ Internet service



## Examples (5)

- Forest Sector Foresight Unit 2008-2011, University of Joensuu
  - ✓ Continued the work of the Future Forum on Forests
    - ✓ Focus on communicating information on the future to forest sector actors with future seminars and collaboration among stakeholders as the main forms of work
    - ✓ Promoting the creation of new business activities based on forests and use of wood in North Karelia and supporting the renewal of the existing businesses
    - ✓ Provision of expert services
  - > The Unit closed down when the project funding ended



## Example (6)

- Forest Sector Foresight Network
  - ✓ Network of parties involved in foresight work in the forest sector, coordinated by the Ministry of Agriculture and Forestry and Ministry of Employment and the Economy
    - ✓ The core composed of the Finnish Forest Research Institute Metla, University of Eastern Finland and European Forest Institute EFI
    - ✓ Other parties involved include strategic centres of top expertise, centres of excellence, universities, research institutes and users of information
    - ✓ Organises workshops, produces and disseminates information



## Examples (7)

- **Foresight as part of regular activities at the Finnish Forest Research Institute Metla**
  - ✓ Reports on long-term development in the whole forest sector since 1980
  - ✓ Annual short-term business and market forecasts since 1991
  - ✓ Monitoring forest resources (NFI) and calculations for potential and sustainable removals (MELA model)
  - ✓ Roadmaps, feasibility studies and strategic analysis
  - ✓ Maintenance and development of forward-looking tools and processes (FinFEP, SF-GTM, etc.)



## What have we learned?

- Recognizing the significance and role of foresight
- Foresight calls for unprejudiced and hard-headed approach, because the messages are not always welcome and easy to accept
- Different stages of NFP process call for different kinds of foresight
- Various methods, suited for different purposes (foresight experts help in considering and selecting these)
- Short, medium and long term to be taken into account



# What have we learned?

- Processes and structures must be created for the production and dissemination of foresight information
  - ✓ Cross-sectoral approach (sectors and disciplines)
  - ✓ Part of the activities of institutes in a coordinated manner
  - ✓ Where necessary, a special unit set up
  - ✓ Cooperation network and coordination among parties involved in foresight work with support from the relevant ministries as the basic model
  - ✓ Serves the public sector, companies, NGOs and other actors



# What have we learned?

- Foresight
  - ✓ supports decision-making
  - ✓ enhances understanding of the operating environment and needs for change
  - ✓ brings forth various alternatives
  - ✓ is a tool for preparing for uncertainty and surprises.

**Foresight helps to create the future**



# Thank you!



[www.mmm.fi/nfp](http://www.mmm.fi/nfp)

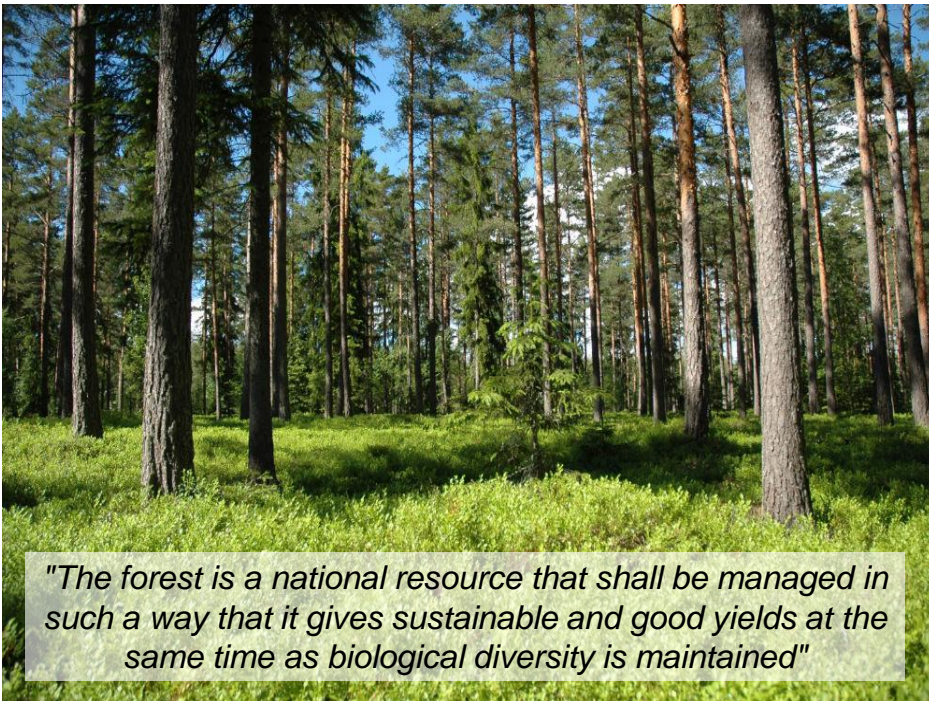




# Future Forests



Sustainable Strategies under  
Uncertainty and Risk



*"The forest is a national resource that shall be managed in such a way that it gives sustainable and good yields at the same time as biological diversity is maintained"*





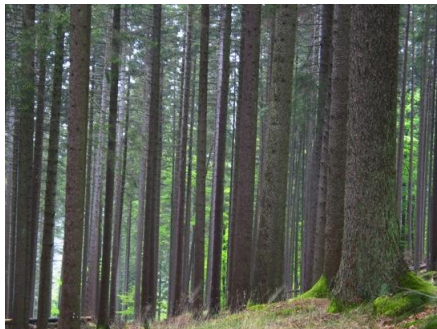
hunting



everyday recreation



The demands on forests and forestry is increasing





New pressures, new products:  
Logging residues as a resource for bioenergy



Stump harvest



Forest fertilization with nitrogen



Use of exotic tree species (like *Pinus contorta*)



## Use of genetically modified trees



*International policies directing trade-offs in forest management on the national level:*

### *International*

- Convention on Biological Diversity
- Framework Convention on Climate Change (Kyoto protocol)

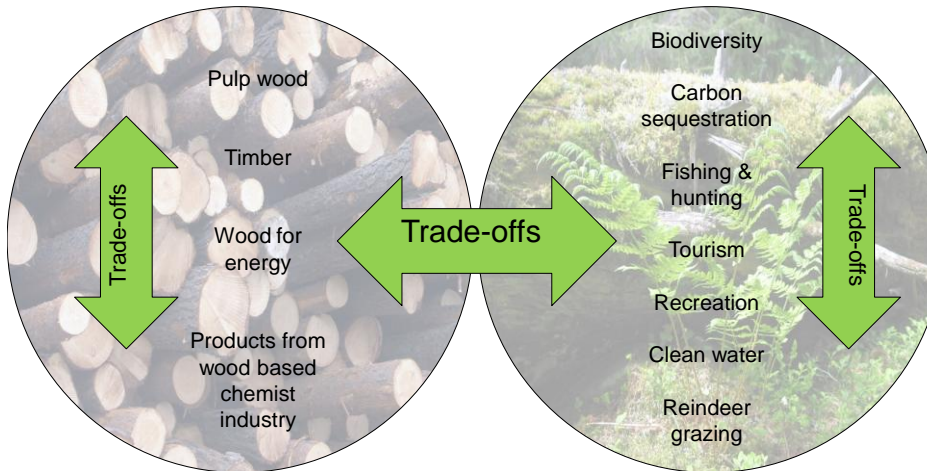
### *EU*

- Habitat Directive
- Renewable Energy Directive (20-20-20 targets)
- Water Framework Directive (and Baltic Sea Action Plan)



Wood-based ecosystem services

Other ecosystem services



## *The Future Forests program*

- ✓ interdisciplinary science to support policy processes
- ✓ scientist - stakeholder collaboration platform
- ✓ 2009-2012 (2013-2016)



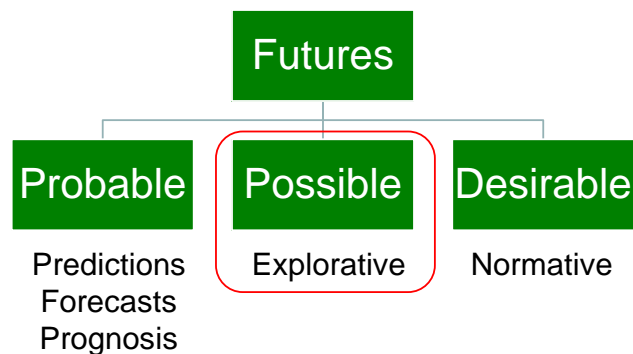


### *Some examples of Future Forests research*

- Mitigation and adaptation to climate change: carbon sequestration or substitution, bioenergy markets, carbon accounting, public perceptions, media analyses
- Water and soils management
- Conflict studies in natural resource management: moose hunting vs browsing damages, biological diversity in production forests
- A theoretical framework for analysing changes in forest management
- Futures studies



## Futures scenarios





## Possible futures

- Logical descriptions (narratives) of what MIGHT happen
- No probabilities attached to the scenarios
- Analyses of consequences
- No set of scenarios are the 'right' ones. They can only be more or less interesting. The values lie in the discussions around the scenarios.



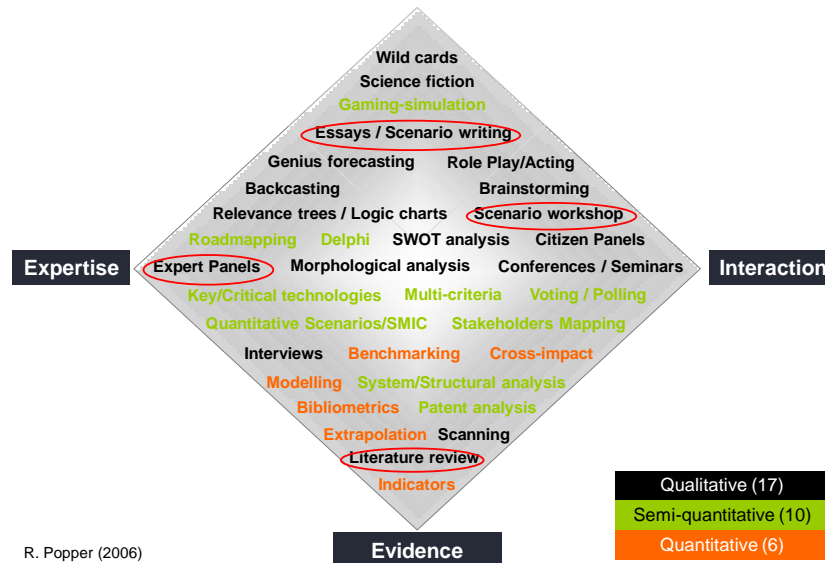
## Aim of our scenario-analyses

- Begin a dialogue within the program and with our stakeholders on complex forest issues

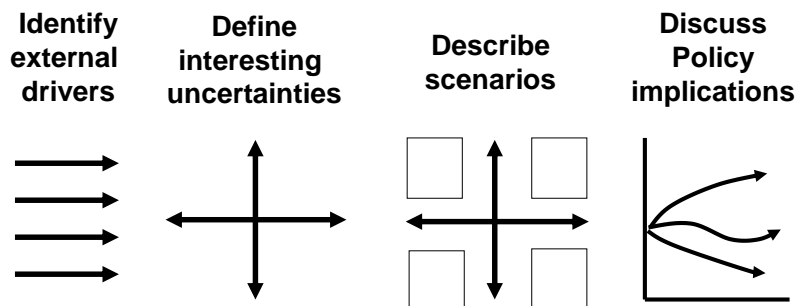


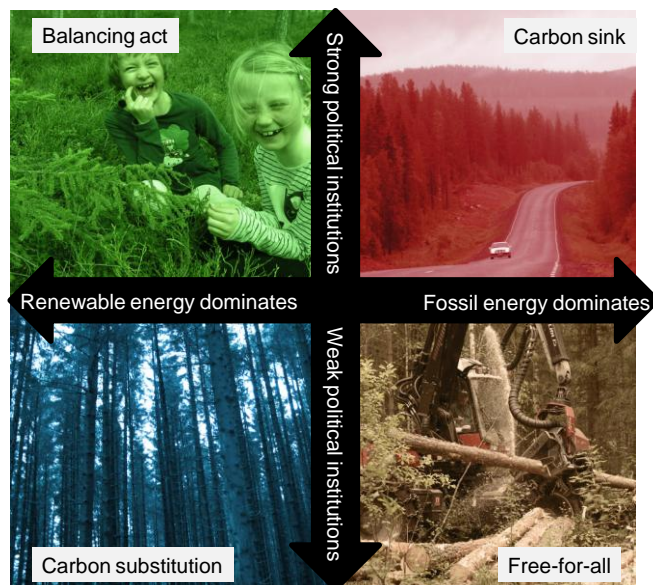
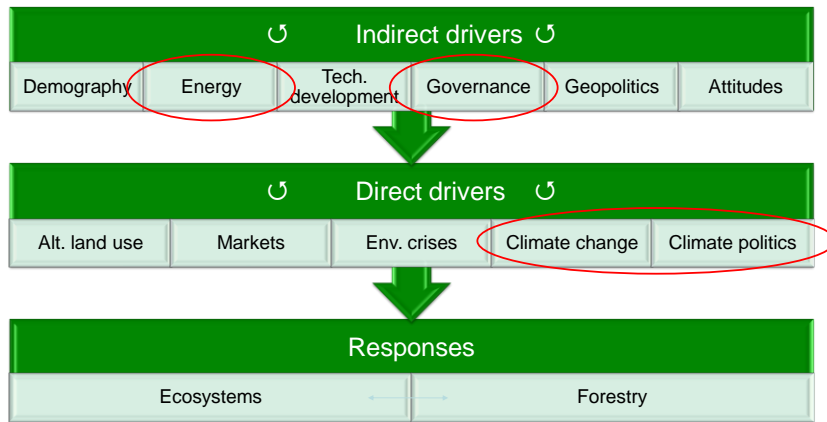


# Combination of methods



## A structured process







## Lessons learned

- THIS IS A PROCESS AND NOT AN END PRODUCT
- If stakeholders are an important audience, involve them in the whole process (cf. the BOGSAT problem)
- Foresights are powerful tools to deal with complex issues
- Build interdisciplinary skills
- Much more about today than about tomorrow
- Weaknesses: it is difficult to think in new ways, surprises will occur
- It takes time and money
- It is really difficult to stop thinking in forecasts



[www.futureforests.se](http://www.futureforests.se)

# Forest Futures 2100

## Experiences with a foresight process in Germany

Prof. Dr. Ulrich Schraml

Foresight on Future Demand for Forest-based Products and Services,  
12-13 September 2011, Sekocin Stary, Poland

Institute of Forest and Environmental Policy

Albert-Ludwigs-Universität Freiburg



UNI  
FREIBURG

## Contents

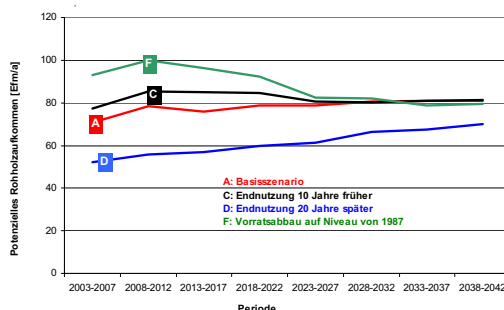
- Background
- Objectives and activities
- Outcomes and follow up
- Lessons learned

UNI  
FREIBURG



## I) Background

# German forestry and its orientation towards future



- dominance of silvicultural modelling (climate change)
- dominance of quantitative scenarios
- vagueness of the terms: prognosis – model – scenario in policy/business consulting
- in policy and enterprises: concentration on perception of only one alternative
- partly high influence on the political process and investment (national forest inventory)

# Funding

- Ministry of research (part of interdisciplinary program on forest use)
- 1 mio Euro

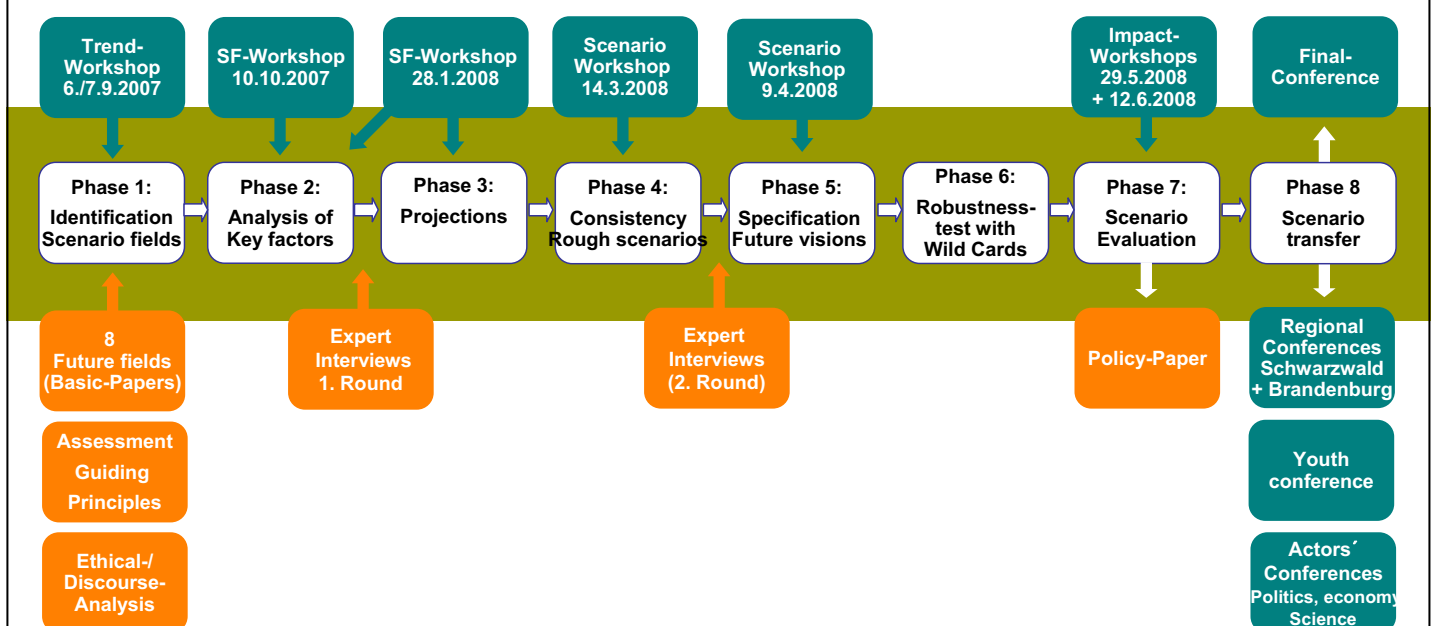


## II) Objectives and activities

# Objectives and structure of project

- Initiation of a debate about future of forest use in Germany (on basis of possible alternative developments, no forecasting but showing possibilities)
- Identification of fields of action and responsible stakeholders (compendium of 'future issues')
- Target groups: everybody related to forests
- Team:
  - social scientists (coordination)
  - foresight specialists (scenario-process)
  - forest and environmental scientists (data collection, expertise, dissemination)
  - environmental ethics (advise on discourse)

## Course of the project



# Scenarios of forest use

**2020**

SF1	SF 2	SF 3	SF 4	SF 5	SF 6	SF 7	SF 8	SF 9	SF 10
A1.1	A2.1	A3.1	A4.1	A5.1	A6.1	A7.1	A8.1	A9.1	A10.1
A1.2	A2.2	A3.2	A4.2	A5.2	A6.2	A7.2	A8.2	A9.2	A10.2
A1.3	A2.3	A3.3		A5.3	A6.3		A8.3	A9.3	A10.3
A1.4					A6.4				A10.4

**2050**

SF1	SF 2	SF 3	SF 4	SF 5	SF 6	SF 7	SF 8	SF 9	SF 10
A1.1	A2.1	A3.1	A4.1	A5.1	A6.1	A7.1	A8.1	A9.1	A10.1
A1.2	A2.2	A3.2	A4.2	A5.2	A6.2	A7.2	A8.2	A9.2	A10.2
A1.3	A2.3	A3.3		A5.3	A6.3		A8.3	A9.3	A10.3
A1.4					A6.4				A10.4

**2100**

<b>Leitbild-Szenario A</b>
<b>Leitbild-Szenario B</b>
<b>Leitbild-Szenario C</b>
<b>Leitbild-Szenario D</b>

2020	2050	2100
<b>Szen A</b>	<b>Szen A</b>	<b>LB-Szen A</b>
<b>Szen B</b>	<b>Szen B</b>	<b>LB-Szen B</b>
<b>Szen C</b>	<b>Szen C</b>	<b>LB-Szen C</b>
<b>Szen D</b>	<b>Szen D</b>	<b>LB-Szen D</b>

Plausibelster Pfad

Leitbild-pfad

Source: Waldzukünfte 2100



## III) Outcomes and follow up



# Expected outcomes of the project

## Discussion – Scenarios - Policy Paper - Discussion

### Products

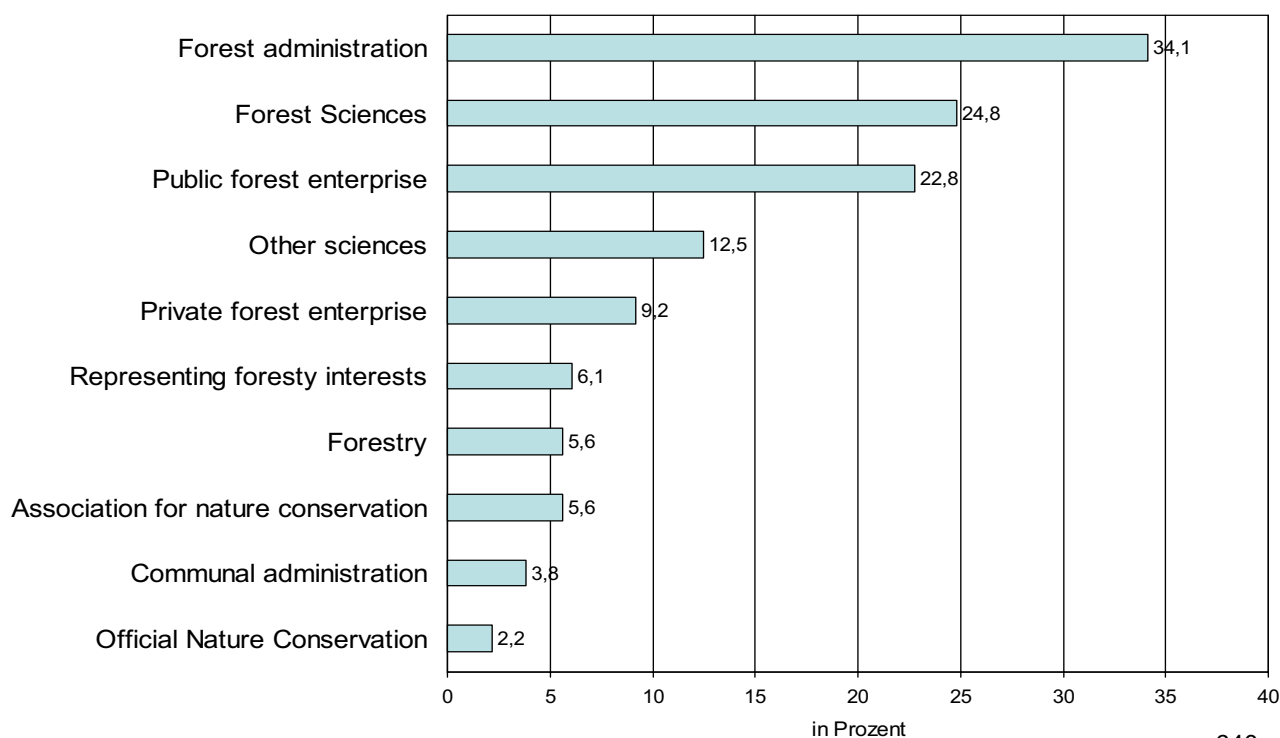
- basis papers
- ethic paper
- delphi study
- scenario report
- policy paper

cp. [www.waldzukuenfte.de](http://www.waldzukuenfte.de)

## Interviewed groups of actors

In which branch do you work?

Check as many as apply

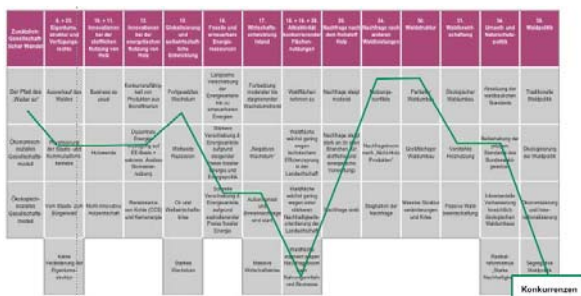




- Dominance of the day to day politics in the visions on future (climate change embedded in technical-economical visions of future)
- Gaps in the social area
- Largely testified certainty concerning the assessments of trends
- Dominance of silvicultural technical strategies
- Despite similarities concerning the expectations big differences between the actors with respect to their strategies

# Three scenarios of forest policy in Germany

## Discerning advantages and risks of different policy-styles concerning their “fitness” for the future



- „Directive policy style“
- „Deregulation“
- “Muddling through“

# Policy Paper: Eight challenges for forest policy

- Provision of commodities
- Climate change and ecosystem conservation
- New economical sectors
- New actors
- New use conflicts
- Change of forest property
- International forest policy
- Conveying knowledge on forests to the population

Source: Waldzukünfte 2100

## Follow up



[www.zalf.de](http://www.zalf.de)

- within institute:
  - integration of outcomes in several research projects
  - good basis for applications
  - new EU project INTEGRAL
- extern:
  - contribution to strategy processes on state and federal level



## IV) Lessons learned

### Lessons learned: selection and cooperation of partners

- disciplinary diversity very helpful
- diverse quality of partners lead to compromises and lack of trust in overall project
- strong contribution of (expensive) consultants during project, weak contribution in dissemination phase (not funded)



#### Recommendation:

- > mixed team, but no lead/majority of NON-forest-scientists in team
- > funding for dissemination phase (2-3 years) important

# Lessons learned: participation of stakeholders in process

- In general large interest among forestry and nature protection related actors (capacity problems among other groups)
- Sceptical attitude vs. the methodical approach and wrong expectations namely definite statements on future in timber industry
- Competing visions of future within research program



## Recommendation:

Concentration on specific target groups

*“Every theater lives on its audience”*

# Lessons learned: dissemination I

- in general high interest among stakeholders (plenty of presentations, publications, citations)
- concentration on policy paper, NOT basis papers or scenarios
- high interest of the general media (diverse quality of contributions: prognoses expected, ‘alarmism’)
  - low interest of (private) timber industry (competing quantitative scenarios)



## Recommendation:

be aware of networks and resources for dissemination



# Lessons learned: dissemination II

## Structural problems of implementation:

- > competition between ministries on federal level (research, nature protection, agri/forest)
- > diverse competences and weak coordination between states (laender) and federal level



Recommendation:  
be prepared!

[www.waldzukuenfte.de](http://www.waldzukuenfte.de)

# New EU Forestry Strategy: State of Play



María Gafo Gómez-Zamalloa  
Unit H4 "Bioenergy, Climate change and forests"



*Sekocin Stary, Poland  
12-13 September 2011*

## 1. Forests and policy in the EU: background

## 2. New EU Forestry Strategy: state of play

## 3. New EU Forestry Strategy: possible contribution from Foresight

## 4. Conclusions





## 1. Policy and research

Foresight for the forest strategies



- **Policy** is not an authoritative choice of values, it is a representation of a particular way of seeing and understanding the world.
- First step: **understanding** what the problem is before setting off to solve it. Here lies the **contribution of science** to policy.
- Scientists should pursue problems of **interest to society**.
- Sustaining forest sector depends upon building **collaborative partnerships** among scientists and policy makers.
- **Knowledge sharing** leads to reduced risks, innovation and success (imp. role of COST!)



## 1. Forest sector: many cross-sectoral interactions

Foresight for the forest strategies

Nobody needs to be convinced of the complexity inherent in forest sector.

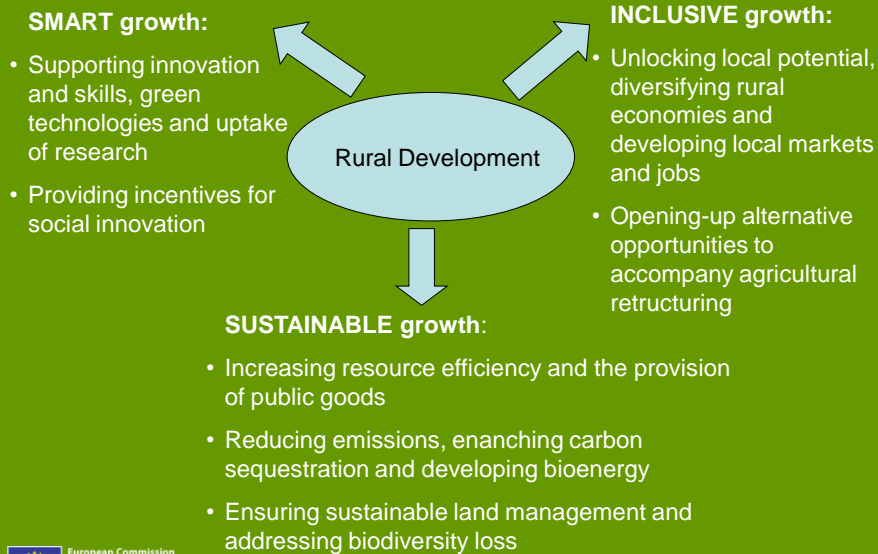


## But, what are we talking about?

- Forest and other wooded land: 178 million ha (42%) of which 117 million ha are available for wood supply.
- Growing stock (FOWL): - 24 million m<sup>3</sup>
- Felling: - 60 % of the net annual increment in forest available for wood supply
- Ownership: - 40% public and 60% private
- Certification: - Around 50% of the forests are certified
- 



## Forest in EU 2020 Strategy





## Overall policy context:

EU2020

Review of the Common Agricultural Policy

EU Biodiversity Strategy

EU position on LULUCF

EU targets on renewable energy sources

EU FLEGT Action Plan and EU Timber Regulation

Communication on “innovative and sustainable forest-based industries”

Green Paper on forest protection and information

International forest-related processes (UNFF, FLEG, REDD+..)



Legally binding agreement on Forests



European Commission  
Agriculture and  
Rural Development



## Forest policy framework:

1998: EU Forestry Strategy

2005: Implementation of the EU Forestry Strategy

2006: Forest Action Plan (2006-2011)

2011: Launch of the review of the EU Forestry Strategy



**New Forestry Strategy to be adopted  
in the third quarter of 2012!**



European Commission  
Agriculture and  
Rural Development

## 1. Forests and policy in the EU: bakground

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## EU Forestry Strategy from 1998

- Resolution of the European Parliament calling for the Commission to put forward a proposal for such a strategy
- Communication from the Commission on a Forestry Strategy (1998)
- Highlights the **challenges** facing the EU forests, the policy and legal framework for forests and forestry in the EU as well as
- Identifies **common objectives and guiding principles** for the roles of the EU and the Member States in forest policy



## New EU Forestry Strategy

**A. Workshop with Member States and Stakeholders**

**B. Working Group under the Standing Forestry Committee**

**C. Ex-post evaluation of the Forest Action Plan**



## **A. Workshop on the Review of the EU Forestry Strategy (15 April 2011):**

How forests and forestry can contribute to EU2020 objectives

Exchange of views on expectations, new elements, issues to be strengthened

Input for the terms of reference for the WG under the Standing Forestry Committee





## A. Workshop: Outcome of the discussions

- Need for:
  - A strategic approach ("vision")
  - Prioritisation
  - Targets and indicators to measure progress

Success of the current strategy? Split views

- Coherence with other policies influencing and affecting forests not always achieved.
- Need to communicate outside the sector
- Although no forest policy in the Treaty, in several EU policies forests are important elements, which leads to a fragmented forest policy.



## A. Workshop: Outcome of the discussions

### Content?

- Not just "forestry" but the "forest sector".
- Coordination is important but is not going to make the different interests and objectives on forests to go away. Need to face those different interests and find the right balance between them.
- The review should find also the balance between complementing and influencing national forest policies.
- Need to prioritise and find those areas where we can add value with common actions at EU level.





## B. Working Group on the new Forest Strategy

To contribute to the discussion on the future EU Forestry Strategy by making **recommendations** on:

- **how** the Strategy can ensure coherence with other policies or instruments and add value at EU level,
- **what** a future EU Forestry Strategy should include and/or what kind of alternative might replace it,
- **which mechanisms** could be put in place to achieve an effective and efficient instrument to support and underpin the implementation of forest related policies on EU, national and regional levels and joint EU actions relevant to forestry.



## C. Ex-post evaluation of the Forest Action Plan

- The mid-term evaluation was published in 2009
- Call for tenders for the ex-post evaluation just concluded.
- Ex-post Evaluation by March/April 2012
- Evaluation results to be considered for the revision of the EU forestry policy.





## New EU Forestry Strategy: a unique opportunity

- To influence forest policy from a forest and forestry angle
- To put in place a common process to act on prioritised forest issues that will be agreed upon in the strategy work
- To give stronger voice to the forest sector

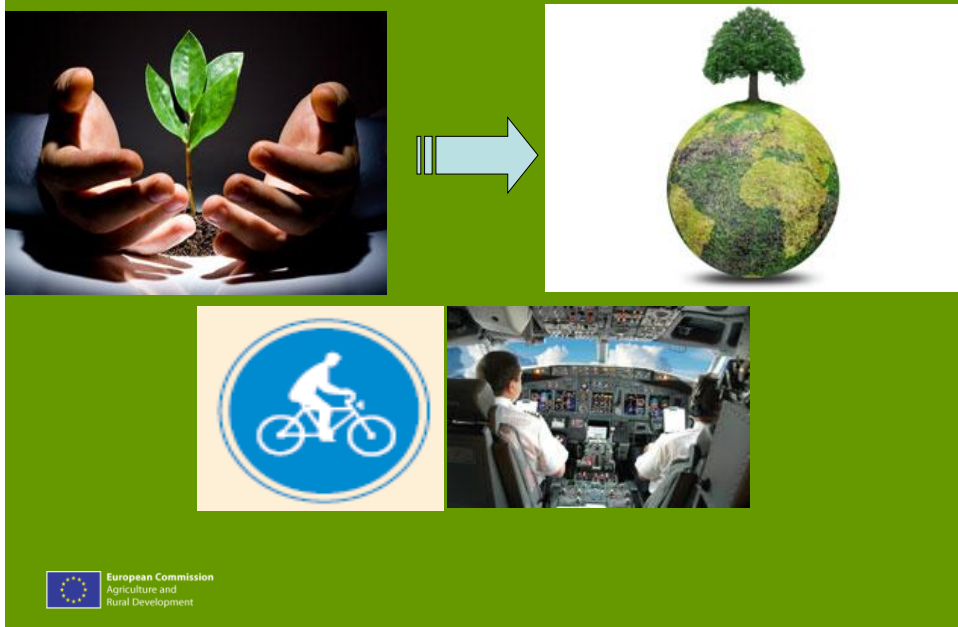
### 1. Forests and policy in the EU: bakground

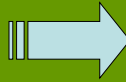
### 2. New EU Forestry Strategy: state of play

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### 4. Conclusions

## The concept of “super-forest”





## Contribution from foresight



Systematic, future-intelligence-gathering and vision-building process aimed at enabling present-day decisions.



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## 4. Conclusions

→ Sustaining forest sector depends upon building **collaborative partnerships** among scientists and policy makers.

→ **Forest sector** inherently **complex**

→ **EU forest: key resource for achieving the EU 2020 targets**

→ Without the **contribution from innovation and research**, we will not meet our objectives

→ Contribution from **Foresight**: methods to assess the contribution of the new EU Forest Strategy to EU2020 targets

## 4. Conclusions

- New EU Forest Strategy: unique opportunity To influence forest policy from a forest and forestry angle, giving stronger voice to the forest sector.
- It is only together that we can identify and implement the best ways to tackle the challenges that the forest sector faces



**Dziękuję za uwagę!**



**Thank you for your attention!**

[http://ec.europa.eu/agriculture/index\\_es.htm](http://ec.europa.eu/agriculture/index_es.htm)



# Foresight for forest strategies – Futures wheel

September 12, 2011  
Sekocin Stary, Poland

Back-to-back Workshop of the COST Strategic Workshop “Foresight on Future Demand for Forest-based Products and Services” – Final Conference



## Aims of this afternoon

- To help start the Polish forest strategy work
- To provide a list of challenges and analyses of consequences and impacts that the strategy needs to address
- To test a structured foresight discussion

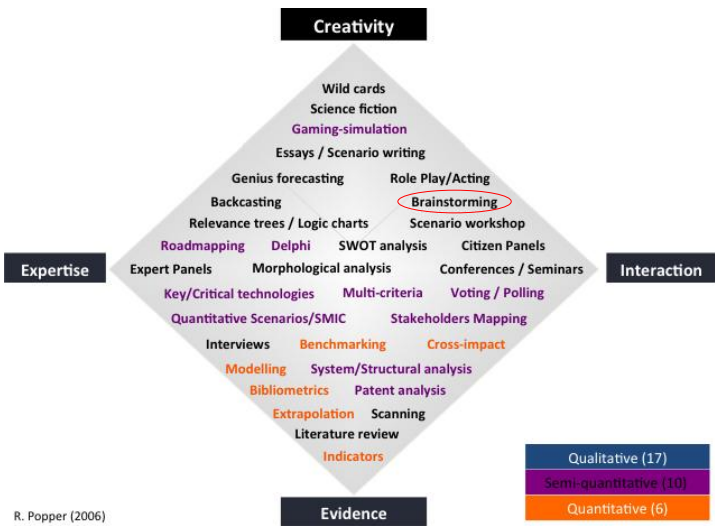




# Foresight – the definition

Foresight is **a systematic, participatory,**  
future intelligence gathering and  
medium-to-long-term vision-building  
**process aimed at present day decisions**  
and mobilizing joint actions.

“Look before, or you might find yourself behind”  
- Benjamin Franklin





## Futures wheel – a structured brainstorming process

- Good method for:
  - Thinking through impacts of trends, events or challenges
  - Organizing thoughts
  - Showing complex interrelationships
  - Aiding in brainstorming processes
- Cheap, flexible, quick method



## Mind map of primary and secondary consequences

Identify trends or events that are of interest:

- “If this event occurs, what happens next?”

Or

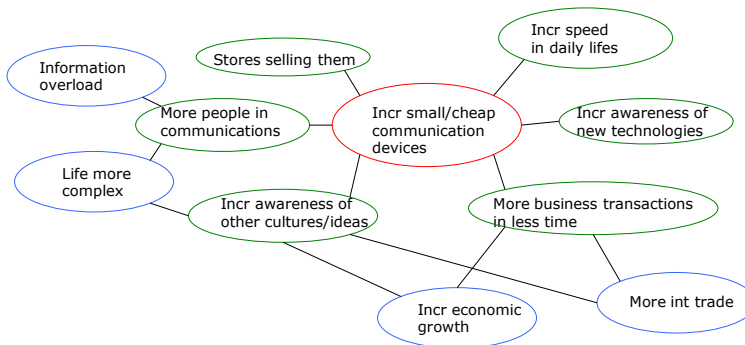
- What are the impacts or consequences of this trend or event?”







## Futures wheel - example



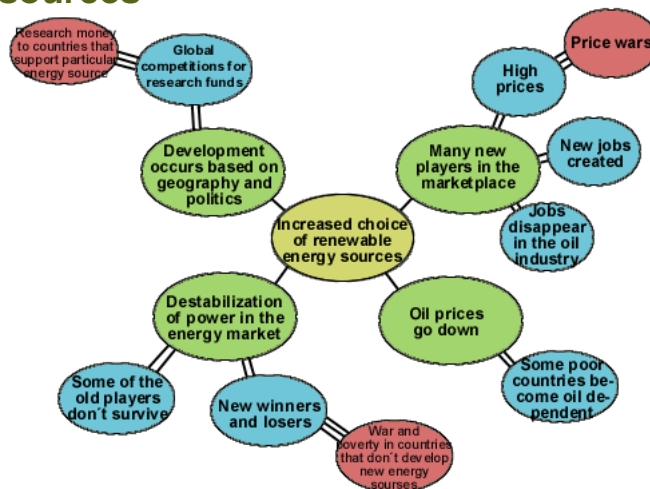
www.efi.int

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06/10/2011



## Futures wheel on renewable energy sources



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8

06/10/2011



- Basis for further thinking
- Basis for systematic exploration of feedbacks and consequences
- Input to a Polish forest strategy?





## Today's exercise

- 1. Brainstorming in groups. List as many trends, events or challenges that you can think of that should be addressed in a Polish forest strategy (30 min)
- 2. Pick a trend/event/challenge and make a futures wheel analysis of the consequences. If time permits, pick another one (2 hrs)
- 3. Plenary (1 hr)



## Groups

1 Kamil Gralek Karol Jańczuk Zbigniew Karaszewski Danuta Stańkowska Marcin Piszczek Michał Kalinowski	2 Mateusz Stopiński Marek Jabłoński Tomasz Girter Dorota Szpojda Piotr Musiał Dominika Kaczorowska
3 Olaf Dobrowolski Adam Kaliszewski Szymon Lis Marcin Łuczak Monika Starosta Paweł Gliński	4 Stanisław Wypych Anna Janusz Mariusz Opas Bartosz Standio Marcin Pawelec





## Plenary

1. List of trends/events/challenges: what kind of factors did the groups identify, and why did you choose the one (or two) for the futures wheel exercise?
2. Examples of futures wheels and feedback from other groups.
3. Follow-up: how could this exercise be utilised in the strategy process?





# Foresight for forest strategies

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Substitution of wood products is growing/stable/decreasing  
Creating the system of stable supply for wood industry  
Changes of social preferences concerning forest functions  
Growing social pressure on non-productive forest goods and services (two ways of consequences: marketing – or not - of non-productive goods and services)  
Changes of forest ownership structure  
Changes of the volume of forest biomass for energetic purposes  
Changes of export of forest products

Nature 2000  
Private forests  
Afforestation program  
Balance between forest sector and wood industry  
Maintain profitability of state forest  
Financial support for private forest owners  
Conflict management  
Climate change  
Acceptation in society for forestry  
Employment in forest sector  
Technical trends and development  
Forest research  
Forest certification  
Ecology in forest education

Increased demand of renewable energy sources  
More focus on non-production forest functions  
Changes in forest ownership structure  
Economic growth vs nature protection  
Increased supervision of the society

Growing demand on timber market  
Social service – non product  
Privatization of forest land  
Change of legal situation of forest national holdings  
Education on forest issues  
European & global changes in timber market  
Growing expectation on tourism, recreation etc  
Nature protection problems  
Who and how to pay for non-productive forest values  
To many people interested in obtaining more from forests  
Afforestation problems  
Calamities (floods, windthrows, pests etc)  
Dominant role of state forests  
Communication (internal, external)  
Education  
Human resources management  
Lack of small forestry stakeholders in Poland  
Growing bioenergy demand  
Unclear future timber demand  
Forest certification



